As ACCC President, I chose a theme close to the heart: cancer team resiliency. In any workplace, burnout is a serious issue; it robs us of our creativity, our patience, and our compassion. But as oncology becomes increasingly complex with new treatment options, growing financial toxicity, an aging patient population, and an increasingly burdensome healthcare system, we are especially vulnerable to the effects of burnout. As members of the same team, it is crucial that we work together to avoid the kind of fatigue that deprives a vulnerable population of high-quality care. This was the impetus behind my President’s Theme of “Reflect, Renew, Reignite: Creating a Resilient Oncology Team in Your Community.”

In the past year, ACCC has made great strides in addressing the causes and effects of burnout by surveying cancer team members and collaborating with stakeholders to explore the next steps toward ensuring a healthy and resilient oncology workplace.

Addressing Oncology Team Well-Being in 2018-2019

The sixth annual Institute for the Future of Oncology forum held in Washington, D.C., convened more than 30 experts in cancer care, wellness, and resiliency to share insights on what is fueling burnout among members of the cancer care team and what needs to happen on both a micro and macro level to support and improve team well-being.

The “Building a Resilient Oncology Team: Issues and Solutions” infographic is published, detailing key findings on clinician burnout and a bevy of solutions to help mitigate stress and bring the joy back to the oncology workplace.
The executive summary of the Institute for the Future of Oncology forum is published, highlighting ways to improve organizational structure and culture, increase practice efficiency, and reduce administrative burden in order to promote team wellness and resiliency.

Featured sessions at the ACCC 35th National Oncology Conference in Phoenix outlined steps to improve cancer team resiliency and clinician well-being and alleviate the effects of clinician burnout.

ACCC surveys its members using the “Mini Z” survey—a validated tool developed by the American Medical Association—to gauge a deeper understanding of workplace stress levels among multidisciplinary cancer care team members.

ACCC produces an infographic based on the results of the Mini Z survey. While only a small number of respondents (14.9%) report dissatisfaction with their current job, burnout and stress levels are significant.

At the ACCC 45th Annual Meeting & Cancer Center Business Summit, expert facilitators conducted a Clinician Resiliency and Workforce Issues Deep Dive Workshop with interactive group exercises to identify personal and organizational behaviors that contribute to a thriving workplace. Findings will be analyzed and released to the full membership.

The results of the Mini Z survey are published in the March-April edition of *Oncology Issues*. The article—accompanied by an interview with Julie Kennedy-Oehlert, RN, BSN, Chief Experience Officer at Vidant Health—frames the issues and sets the stage for change at the organizational level. Future articles in the journal will feature workplace resiliency strategies from ACCC member programs.

Throughout the year, ACCCBuzz blogs highlighted key takeaways and actionable solutions for building resiliency and team wellness. Access all of ACCC’s oncology team well-being resources at accc-cancer.org/resilience.
WHO WE ARE
(as of March 1, 2019)

ACCC Is:
2,121 Hospitals and Practices
668 Cancer Program Members
344 Individual Members
10 System Members
6,131 Members through State Societies
27,234 Total Members

2018–2019 New Cancer Program Members
(as of March 1, 2019)

Adventist Health Glendale
Adventist Health Simi Valley
Baylor Scott & White Cancer Center - College Station
Baylor Scott & White Cancer Center Round Rock
Calvert Health Oncology Services, Calvert Health Medical Center
Cancer Center of South Florida
Canton Potsdam Hospital, Center for Cancer Care
Colquitt Regional Medical Center, Edwards Cancer Center
Columbia Memorial Hospital-OHSU Knight Cancer Collaborative
Duke Cancer Network, Duke Cancer Institute
Gene Upshaw Memorial Tahoe Forest Cancer Center
Highlands Oncology Group, PA
Huntsman Cancer Hospital
JFK Cancer Care, Medical Center
Johnston Healthcare, Johnston Hematology Oncology
Marion General Hospital, Progressive Cancer Care of MGH
Maroone Cancer Center, Cleveland Clinic Florida
Maryland Oncology Hematology
McLaren Hospital Flint
Medical University of South Carolina, Hollings Cancer Center
Medstar Franklin Square Medical Center, The Harry and Jeanette Weinberg Cancer Institute
Moffitt Cancer Center
Montefiore Einstein Center Cancer Care (MECCC)
Oncology Hematology Care, Inc.
Orlando Health UF Health Cancer Center
Prevea Cancer Center at HSHS Sacred Heart Hospital
Providence St. Mary Regional Cancer Center
Quincy Medical Group Cancer Care
Rutgers Cancer Institute of New Jersey
Southern Cancer Center, PC
Sky Lakes Medical Center, Cancer Treatment Center
Sutter Pacific Medical Foundation, Sutter Santa Rosa Oncology Department
The University of Texas Dell Medical School, LIVESTRONG Cancer Institutes
University Health Care System
UW Cancer Center at ProHealth Care
West Cancer Center
ADVOCATING FOR CANCER PROGRAMS AND PATIENTS

ACCC’s advocacy efforts support policies and proposals that seek to enhance comprehensive access to care at cancer programs and practices throughout the country. In 2018, ACCC:

- Conducted the ACCC Capitol Hill Day on March 14, 2018, where ACCC members met with 96 members of Congress. The ACCC Governmental Affairs Committee chose four advocacy areas to take to Capitol Hill, including two long-championed issues—a federal oral parity bill and Medicare reimbursement for care planning services—and two new issues—ACCC’s 340B principles and a bill to strengthen palliative care. Due to their efforts, ACCC members secured several cosponsors for our legislative asks and saw these priorities cross over into the new Congressional class of 2019.

- Led a robust response to the Trump Administration’s drug pricing reform efforts. Since May 2018, a number of proposals have come directly from the administration’s commitment to tackling drug prices. ACCC has utilized the Drug Pricing Task Force as well as our Governmental Affairs Committee chair to commit the strength of our multidisciplinary membership to these efforts.
  
  - ACCC responded to the Administration’s Drug Pricing Reform Blueprint and Request for Information (RFI) on potential revitalization of the previously unsuccessful Competitive Acquisition Program (CAP).
  
  - ACCC also responded to the Administration’s International Pricing Index (IPI) model’s Advance Notice for Proposed Rulemaking (ANPRM) advocating for an alternative approach to necessary drug pricing reform.
  
  - ACCC continued to prioritize stakeholder engagement with patient and provider advocacy groups in Washington, D.C.

- Continued our work with the Centers for Medicare & Medicaid Services (CMS) as it finalized the 2019 Hospital Outpatient Prospective Payment System (OPPS) and Physician Fee Schedule (PFS) rules. ACCC submitted formal comments on both proposed rules and maintains a commitment to reimbursement changes and payment efforts that do not disrupt the cancer care delivery system to the detriment of patient coverage and supportive care reimbursement. ACCC also continues to be very proactive on Quality Payment Program (QPP) implementation.

- Amplified the drive of value-based care in oncology through the ACCC Oncology Care Model Collaborative, a community for OCM practices to network, share tools, and troubleshoot implementation challenges. The Collaborative has captured 85 percent of OCM practices, and a record 75 OCM practices convened at our OCM Collaborative Workshop at the 35th National Oncology Conference, elevating the voice of patient experience in the model and tackling cost containment strategy issues.
EDUCATING THE MULTIDISCIPLINARY CANCER CARE TEAM

ACCC education projects serve the dual purpose of identifying challenges to delivering quality oncology care and offering solutions and tools to meet these challenges head on. In 2018, we launched 15 education projects for the entire cancer care team. Explore more ACCC education resources at accc-cancer.org/learn.

Projects Launched in 2018 Include:

Less Common Cancer Education
- Multidisciplinary Acute Lymphocytic Leukemia Care
- Multidisciplinary Advanced Cutaneous Squamous Cell Carcinoma Care
- Multidisciplinary Chronic Lymphocytic Leukemia Care
- Multidisciplinary Hepatocellular Carcinoma Care
- Multidisciplinary Multiple Myeloma Care

Cancer Care Coordination
- Advanced Genetic Testing for Metastatic Breast Cancer Patients
- Multidisciplinary Approaches to Caring for Geriatric Patients with Cancer
- Optimal Care Coordination Model – Phase II

Resources Coming in 2019 Include:
- Barriers to Quality Care in Advanced Ovarian Cancer
- BiomarkersLIVE
- Fostering Excellence in Delivery of Care and Outcomes in Newly Diagnosed NSCLC Patients
- Shared Decision-Making for Metastatic Cancer Patients
- Step Therapy

Vital Resources for Care Providers

The 2019 Patient Assistance and Reimbursement Guide
This annual publication has the most up-to-date information on cancer drug assistance and reimbursement programs, which members need to help their patients alleviate the financial burden of their treatment.
accc-cancer.org/PatientAssistanceGuide

The 2018 Trending Now in Cancer Care Survey
Now in its ninth year, this survey provides much-needed perspective on strengths and challenges experienced by cancer programs across the country. Survey data is used by our members to support short- and long-term strategic planning and as a benchmarking tool. Conducted in partnership with the Advisory Board’s Oncology Roundtable.
accc-cancer.org/Trends
ENGAGING CANCER TEAM MEMBERS WITH PRINT AND DIGITAL CONTENT

Oncology Issues

In 2018, Oncology Issues, the flagship journal of ACCC, began its partnership with Taylor & Francis, a leading publisher of scholarly journals, books, and more. Taylor & Francis offers ACCC a wider distribution platform for its content, elevating its presence to cancer team members across the country.

Some of the most popular articles published in 2018 include:
- Developing an Acuity Tool to Optimize Nurse Navigation Caseloads
- An Inpatient and Outpatient Nursing Collaborative Improves the Patient Experience
- Breast Care ACCESS Project
- Drug-Specific Videos for Patient Chemotherapy Education
- Patient Care Connect

Visit accc-cancer.org/oncology_issues for more journal content.

Social Media

2018 marked a year of significant growth for ACCC’s social media presence. We directly engage with our members online by highlighting their accomplishments, promoting access to all of ACCC’s valuable resources and sharing our participation at conferences and site visits to member programs. Social media has become an important tool in connecting the work that ACCC does with the broader healthcare community.

ACCCExchange

On the ACCCEXchange online community, ACCC members connect virtually to have important conversations about issues facing cancer programs and practices, share tested solutions, and offer each other advice. Popular threads become the basis of Oncology Issues articles and columns, blog posts, conference sessions, webinar subjects, and more. Top ACCCEXchange posts of 2018 include:
- Infusion Room Staffing
- Head and Neck Cancer Screening
- Written Policy for Survivorship Care Plans
- Aromatherapy in Infusion Centers
- Authorization & Financial Advocate Staffing

Discover what ACCC members are talking about at mynetwork.accc-cancer.org.

ACCCBuzz

With regular updates on education projects and policy from a host of guest bloggers, the ACCCBuzz blog is a crucial part of keeping in touch with our members. The most viewed ACCCBuzz posts of 2018 include:
- Oncology Care Model Update—Stakeholders’ Perspectives
- Managing Medications in Cancer Programs: A New Best Practice Model
- It’s Here: CMS’ 2019 Proposed Physician Fee Schedule Rule
- UNC Combats Rising Drug Prices by Reducing Expensive Waste
- Beyond the Blueprint: More on CAP, Part B & 340B

Read more at accc-cancer.org/ACCCBuzz.
In 2018, the Institute for Clinical Immuno-Oncology (ICLIO) was relaunched as the ACCC Immuno-Oncology Institute (IO Institute). The ACCC IO Institute remains the only initiative dedicated to educating multidisciplinary teams about real-world implementation issues associated with IO.

The new ACCC IO Institute website includes a range of forward-thinking resources at the intersection of clinical science, care delivery, business, operations, and policy to support the delivery of cancer immunotherapies across all oncology care settings. Learn more at accc-cancer.org/immunotherapy.

In order to empower and connect providers with the knowledge and skills to handle the diverse and complex issues surrounding the delivery of immunotherapies, the IO Institute established four Working Groups. Each Working Group is composed of oncology and non-oncology professionals who possess considerable expertise on the day-to-day issues that members of the multidisciplinary team are facing, divided into four areas:

- Multispecialty Coordination and Communication
- Cancer Care Team Training and Education
- Telemedicine, Technology, and Virtual Patient Navigation
- Applying Big Data and Research into Practice.

At the Immuno-Oncology Working Group Summit in September 2018, the Working Groups established a framework for future IO Institute content and a vision for the future of IO care delivery.

Accomplishments in 2018 include:

- The Immuno-Oncology Insights Series—topical briefs authored by Working Group Members that explore big picture issues in the delivery of IO therapies and frontline care coordination.
- The Immuno-Oncology Visiting Experts program—bimodal workshops designed to provide IO education to cancer teams on the frontlines—was made widely available through an on-demand webinar.
- Quarterly newsletters covered hot topics in IO, including CAR-T therapy, combination therapies, and policy and reimbursement.
- The Best Practices for Implementing Cancer Immunotherapy in the Community project provides guidance and information on practical issues surrounding the delivery of immunotherapy to all members of the multidisciplinary care team.
- Outcomes data from IO Institute projects was presented at scientific conferences around the world, including the Multinational Association of Supportive Care in Cancer (MASCC) in Vienna, Austria, and the 19th International Association for the Study of Lung Cancer/World Conference on Lung Cancer (IASCLC/WCLC) in Toronto.
- Immuno-Oncology: Connecting Science, Policy, and Real-World Care Delivery details the latest advancements in cancer immunotherapy and the IO Institute’s achievements in 2018-2019.
The ACCC Financial Advocacy Network empowers cancer team members to proactively integrate financial health into the oncology care continuum and help patients gain access to high-quality care and experience a better quality of life. Learn more at accc-cancer.org/financial-advocacy.

In Spring 2018, ACCC published the Financial Advocacy Services Guidelines to give cancer programs a foundation from which to proactively address issues related to cost of care. ACCC mailed the guidelines to more than 10,000 ACCC members and distributed more than 1,000 copies at conferences and exhibitions throughout the year; the guidelines have also been downloaded from the ACCC website more than 750 times.

ACCC Financial Advocacy Network Advisory Committee members hosted a town hall webinar on the development of the Financial Advocacy Services Guidelines and how to implement them to benefit patients, programs, and financial advocates. Committee members also answered live questions from ACCCExchange during the webinar and posted answers to unaddressed questions following the webinar.

An invitation-only summit was held in Fall 2018 to initiate a conversation around shared decision-making as a core competency for financial advocates. The Financial Advocacy Network has obtained funding to host a follow-up strategic planning summit in 2019.

In Winter 2018 and Spring 2019, the Financial Advocacy Network hosted half-day Learning Labs at three ACCC member programs focused on supporting process improvements to enhance financial advocacy services for patients. The implementation period for process improvement efforts is three months, and cancer centers/programs involved in the workshops are given guidance and support from experienced faculty. An article in an upcoming edition of Oncology Issues will summarize lessons learned and how-to steps for the support of patients’ financial health.

Financial Advocacy Boot Camp

In 2018, the Financial Advocacy Network Advisory Committee identified additional learning objectives for continued education in financial advocacy, including:

- Health Policy Landscape
- Financial Distress Screening
- Measuring and Reporting Financial Advocacy Services
- Oncology 101 for Financial Advocates
- Cost-Related Health Literacy.

In early 2019, these modules will be available to cancer care professionals who have completed the introductory Boot Camp. Professionals continue to benefit from these on-demand modules:

- 715 cancer care team members have graduated from the ACCC Financial Advocacy Boot Camp with a certificate of completion since its launch.
- More than half of learners identify as financial advocates, patient navigators, cancer program administrators, social workers, and nurses.
- Learners represent over 850 unique hospitals, cancer centers, and oncology programs from all 50 states and the District of Columbia.

Learn more about the Financial Advocacy Boot Camp at accc-cancer.org/boot-camp.
Metastatic Breast Cancer Project

Recognizing the unique needs of patients with metastatic breast cancer (MBC), the ACCC Metastatic Breast Cancer project develops and curates resources that address gaps in knowledge, improve patient-provider communication, and support holistic, patient-centered care for patients living with MBC.

Launching in 2018, the MBC Resource Library is a robust database of print and online materials for every member of the cancer care team. Find resources in minutes—searchable by topic, resource type, care continuum principle, or organization. Explore the MBC Resource Library at accc-cancer.org/MBCresources.

The Metastatic Breast Cancer: Effective Principles & Practices in Patient Support workbook features a communication process map with six key principles to consider in a multidisciplinary workflow, helping to reframe and improve the conversation between providers and patients. Building on the principles in the workbook, the Metastatic Breast Cancer: Effective Principles in Action publication explores how three differently structured cancer programs are creating and evolving approaches to implementing these principles.

Integration of Pathology in Oncology Care

Recent advances in targeted therapies, molecular biology, and immuno-oncology necessitate a closer integration and coordination of pathology with the multi-disciplinary cancer care team. Launched in 2018, the Integration of Pathology in Oncology Care project provides ACCC members with a more in-depth understanding of how to assess and remediate barriers to effective integration of biomarker and molecular testing results into the treatment planning and decision-making process. Learn more at accc-cancer.org/pathology.

In partnership with stakeholder organizations, ACCC conducted a survey to understand how pathology is currently integrated with the cancer team. Responses from 659 healthcare professionals provided ACCC with a comprehensive overview, highlighting areas of critical importance.

At the Integration of Pathology in Oncology Care Leadership Summit on July 31, a group of thought leaders from a diverse group of stakeholders—providers, payers, patient advocacy groups, labs, diagnostic and tech companies, and pharmaceutical manufacturers—came together to discuss critical issues in the cancer care community. Summit participants identified seven actionable opportunities for future education, laying the groundwork for future education efforts.
MEETINGS BY THE NUMBER

- **62** meetings
- **3,729** participants
- **36** cities
- **239** sessions
- **577** requests for CE

Best of ASCO
- Spokane, WA

Oncology Reimbursement Meetings
- Schaumburg, IL
- Dearborn, MI
- Dallas, TX
- Hoboken, NJ
- Portland, ME
- Portland, OR

Fundamentals of the Business of Oncology Pre-Conference
- Phoenix, AZ

ACCC Oncology Care Model Collaborative Workshop
- Washington, DC
- Phoenix, AZ

Evolving Role of the Oncology Pharmacy: Multidisciplinary Perspectives Pre-Conference
- Phoenix, AZ

ACCC 35th National Oncology Conference
- Phoenix, AZ

ACCC 45th Annual Meeting & Cancer Center Business Summit
- Washington, DC

40 Oncology State Society Network Conferences and Symposia

accc-cancer.org/meetings

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The Convergence of Business, Quality, Technology, and Policy at AMCCCBS

On March 14–16, 2018, nearly 900 cancer care professionals and thought leaders united at the ACCC 44th Annual Meeting & Cancer Center Business Summit (AMCCBS) in Washington, D.C. This record number of attendees explored cutting-edge approaches for navigating some of the toughest challenges in oncology. Sessions focused on federal health policy, care coordination, electronic health record optimization, alternative payment models, and more.

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How-To Strategies for the Cancer Care Team

The ACCC 35th National Oncology Conference, held October 17-19 in Phoenix, brought together hundreds of cancer care professionals and thought leaders to share insights, experience, and strategies for elevating the delivery of exceptional patient care and empowering the professional well-being of the entire care team.
The ACCC Innovator Awards honor member programs that develop pioneering programs and creative solutions that advance the goals of improving access, quality, and/or cost-effectiveness of cancer care. The 2018 ACCC Innovator Award winners were recognized during the award ceremony at the ACCC 35th National Oncology Conference, delivered sessions during the conference on their innovative programs, and authored articles for the *Oncology Issues* journal.

**Froedtert & the Medical College of Wisconsin Clinical Cancer Center at Froedtert Hospital Campus**  
*Right Place, Right Provider, Right Time: Implementing Our 24-Hour Cancer Clinic*

**Legacy Cancer Institute**  
The *Oncology Pharmacy Navigator: A New Best Practice Model for Managing Medications*

**Mount Sinai Health System & Tisch Cancer Institute, Department of Radiation Oncology**  
*Improving Care of Advanced Cancer Patients with a Dedicated Palliative Radiotherapy Team*

**Ochsner Health System, Ochsner Cancer Institute**  
*Partnering to Deliver Precision Cancer Therapy in the Community*

**Sidney Kimmel Cancer Center at Jefferson Health**  
*A Physician Champion Takes a Practice-Based Immunotherapy Program to the Next Level*

**Tri-Cities Cancer Center**  
*Cancer Crushing Prevention and Early Detection*

**University of North Carolina North Carolina Cancer Hospital, Department of Pharmacy**  
*Combating Rising Drug Prices & Waste Through Drug Vial Optimization*

### 2018 ACCC Individual Awards

#### ANNUAL ACHIEVEMENT AWARD
Otis Webb Brawley, MD, MACP  
American Cancer Society

#### CLINICAL RESEARCH AWARD
Patricia A. Ganz, MD  
UCLA School of Medicine

#### DAVID KING COMMUNITY CLINICAL SCIENTIST AWARD
James L. Wade III, MD, FACP, FASCO  
Cancer Care Specialists of Illinois

The 2018 ACCC Individual Awards were presented at the ACCC 35th National Oncology Conference to distinguished individuals who have made significant contributions to cancer care through their dedication to patients and cancer team members and their contributions to clinical cancer research.
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Amanda Henson, MSHA, MBA, FACHE

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Matt Sherer, MBA, MHA

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TREASURER’S REPORT

Randall A. Oyer, MD

The statement of Financial Position shows total cash (including investments) of $8,946,199. At the end of the year, the unrestricted net assets were at $1,236,072 and the temporarily restricted assets were at $7,363,246. The Temporarily Restricted amount represents commitments that have been made to ACCC as of June 30 that are either paid or are in Sponsorship Receivable and the project will take place at a future date. The Statement of Activities and Change in Net Assets shows total unrestricted net assets at year-end of $1,236,072, up from $922,670 at the beginning of the year. Revenue from the two national meetings, including sponsorships, exhibits and registrations, exceeded budget and were the main reason for the positive increase in unrestricted assets. Financial statements for the fiscal year ended June 30, 2018, are provided.

Amendments to the budget for the purpose of conducting special projects in conjunction with the Corporate Development Committee have been approved for fiscal year 2019. The Finance Committee approved budget amendments for up to $10,800,000 of revenue with associated direct project costs of $10,260,000. Funding commitments as of December 31, 2018, for the 2019 fiscal year, total more than $7,100,000, with associated project costs estimated at $6,745,000.

Statement of Financial Position as of June 30, 2018

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<thead>
<tr>
<th>Assets</th>
<th>2018</th>
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<td><strong>Current Assets</strong></td>
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<td><strong>Total Assets</strong></td>
<td>$10,209,252</td>
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<tr>
<th>Liabilities and Net Assets</th>
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<td><strong>Total Liabilities and Net Assets</strong></td>
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</table>
Statement of Activities and Change in Net Assets for the Year Ended June 30, 2018

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership Dues</td>
<td>$903,084</td>
<td>-</td>
<td>903,084</td>
</tr>
<tr>
<td>Conference and Meetings</td>
<td>885,700</td>
<td>1,043,457</td>
<td>1,929,157</td>
</tr>
<tr>
<td>Journal</td>
<td>76,436</td>
<td>151,500</td>
<td>227,936</td>
</tr>
<tr>
<td>Interest</td>
<td>6,423</td>
<td>-</td>
<td>6,423</td>
</tr>
<tr>
<td>Other</td>
<td>91,951</td>
<td>115,850</td>
<td>207,801</td>
</tr>
<tr>
<td>Provider Access and Education Projects</td>
<td>34,243</td>
<td>7,842,572</td>
<td>7,876,815</td>
</tr>
<tr>
<td>Net Assets Released from Donor Restrictions</td>
<td>10,515,938</td>
<td>(10,515,938)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$12,513,775</td>
<td>(1,362,559)</td>
<td>11,151,216</td>
</tr>
</tbody>
</table>

**Expenses**

<table>
<thead>
<tr>
<th></th>
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<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conferences and Meetings</td>
<td>$1,690,829</td>
<td>-</td>
<td>1,690,829</td>
</tr>
<tr>
<td>Journal</td>
<td>331,845</td>
<td>-</td>
<td>331,845</td>
</tr>
<tr>
<td>Membership</td>
<td>432,623</td>
<td>-</td>
<td>432,623</td>
</tr>
<tr>
<td>Other</td>
<td>64,283</td>
<td>-</td>
<td>64,283</td>
</tr>
<tr>
<td>Provider Access and Education Projects</td>
<td>8,873,855</td>
<td>-</td>
<td>8,873,855</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td>$11,393,435</td>
<td>11,393,435</td>
<td>11,393,435</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
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<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>General</td>
<td>$806,938</td>
<td></td>
<td>806,938</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$12,200,373</td>
<td></td>
<td>12,200,373</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
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<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td>$313,402</td>
<td>(1,362,559)</td>
<td>(1,049,157)</td>
</tr>
<tr>
<td><strong>Net Assets, Beginning of Year</strong></td>
<td>$922,670</td>
<td>8,755,805</td>
<td>9,678,475</td>
</tr>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td>$1,236,072</td>
<td>7,363,246</td>
<td>8,629,318</td>
</tr>
</tbody>
</table>

* Unaudited statements. Full audited statements can be made available at ACCC’s headquarters.
The Association of Community Cancer Centers (ACCC) is the leading education and advocacy organization for the multidisciplinary cancer team. ACCC is a powerful network of 27,000 cancer care professionals from 2,100 hospitals and practices nationwide. ACCC is recognized as the premier provider of resources for the entire oncology care team. For more information visit accc-cancer.org or call 301.984.9496. Follow us on Facebook, Twitter, and LinkedIn, and read our blog, ACCCBuzz.

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